

STATE TAX COMMISSION OF MISSOURI P.O. BOX 146 JEFFERSON CITY, MO 65102-0146 P: 573.751.2414 E: OriginalAssessment@stc.mo.gov

Cost of Capital Study January 1, 2024 Staff Recommendation

ectric Industry (SIC 4911)					<u>.</u>
quity:					Reference
Risk Adjusted Models					
	CAPM			9.09%	Page 5
Dividend Growth Models	DGM or DCF Mo	del (Dividend Growth	1)	9.25%	
	DGM or DCF Mo	del (Earnings Growth))	10.00%	Page 7
		del (b * ROE = Grow)	/th)	7.75%	Page 7
	Multi Stage DCF			8.50%	Page 7
					Page 8
				9.25%	
				9.2370	
Esimated Cost of Equity Capital					
Estimated Cost of Equity Capital				6.00%	Page 3
bt:	Cost of Capital S	Summary		6.00%	Page 3
bt:	Cost of Capital S Market Capital	Summary	Before-Tax Weighted Average	6.00%	Page 3
bt:	Market	Summary Cost of Capital	Weighted	6.00%	Page 3
ebt: Estimated Cost of Debt Capital	- Market Capital	-	Weighted Average	6.00%	Page 3
ebt: Estimated Cost of Debt Capital Capital Component	Market Capital Structure	Cost of Capital	Weighted Average Cost of Capital	6.00%	Page 3
Estimated Cost of Debt Capital Estimated Cost of Debt Capital Capital Component Debt	Market Capital Structure 45.00%	Cost of Capital	Weighted Average Cost of Capital 2.70%	6.00%	Page 3

COC Page 1 Summary Yield



Cost of Capital Study January 1, 2024 Staff Recommendation

Electric	Industry (SIC 4911)					
		Direct	t Rate			Reference
Equity:						
	Estimated Cost of Equity Capital				5.80%	Page 9
Debt:						
	Estimated Cost of Debt Capital				3.79%	Page 10
		Cost of Capit	tal Summary			
	Capital Component	Market Capital Structure	Cost of Capital	Before-Tax Weighted Average Cost of Capital		
	Debt	45.00%	3.79%	1.71%		
	Equity	55.00%	5.80%	3.19%		
	Total	100.00%	=	4.90%		
			Rounded	5.00%		

COC Page 2 Summary Direct

Cost of Capital Study January 1, 2024 Analysis of Debt Capital

		Rati	ngs
Ticker			S&P
ALE		Baal	BBB
LNT		Baa2	A-
AEE		Baa1	BBB+
c. AEP		Baa2	A-
CNP		Baa2	BBB+
CMS		Baa2	BBB+
ETR		Baa2	BBB+
EVRG		Baa2	BBB+
FTS.TO		Baa3	A-
MGEE		NR	NR
OGE		Baa1	BBB+
OTTR		A3	BBB
WEC		Baa1	A-
Average	e Rating	Baa	BBB
4			
Aaa	Aa	Α	Baa
5.61%	5.97%	6.18%	6.63%
5.61%	5.57%	5.78%	6.19%
4.74%	5.05%	5.25%	5.64%
5.32%	5.53%	5.74%	6.15%
Aaa	Aa	Α	Baa
-	6.19%	6.34%	6.61%
-	5.82%	5.96%	6.20%
-	5.27%	5.42%	5.68%
-	5.76%	5.91%	6.16%
Aaa	Aa	Α	Baa
5.61%		6.02%	6.64%
5.20%	5.32%	5.59%	6.18%
			5.60%
5.18%	5.30%	5.56%	6.14%
			6.00%
	LNT AEE CNP CMS ETR EVRG FTS.TO MGEE OGE OTTR WEC Average A Aaa 5.61% 5.61% 5.61% 5.61% 5.61% 5.61% 5.61% 5.61% 5.61% 5.20% 4.74%	ALE LNT AEE CNP CNP CMS ETR EVRG FTS.TO MGEE OGE OTTR WEC Average Rating CNP CMS S.61% S.61% S.57% 4.74% S.53% CNS CNS CNS CNS CNS CNS CNS CNS	Ticker Moody's ALE Baa1 LNT Baa2 AEE Baa1 LNT Baa2 AEE Baa1 2. AEP Baa2 CNP Baa2 CNS Baa2 ETR Baa2 FTS.TO Baa3 MGEE NR OGE Baa1 OTTR A3 WEC Baa1 Average Rating Baa 4 Aaa A A.14% 5.05% 5.25% 5.32% 5.53% 5.74% Aaa A A - 6.19% 6.34% - 5.27% 5.42% - 5.76% 5.91% - 5.76% 5.91% - 5.76% 6.02% 5.20% 5.32% 5.99% - 5.76% 6.02% 5.20% 5.32% 5.99% <td< td=""></td<>

		Ratings		
Dispe	ersions & Av	verages Num	ber of Comp	anies
Agency				
S&P				
AAA	1			
AA	2			
А	3	4	12	
BBB	4	8	32	
BB	5			
В	6			
CCC	7			
С	9			
D	10			
Total		12	44	
Average Rat	ing:			3.6
Agency				
Moody's				
Aaa	1			
Aa	2			
A	3	1	3	
Baa	4	11	44	
Ba	5			
В	6			
Caa	7			
Ca	8			
С	9			
Total		12	47	
Average Rat	ing:			3.9

Cost of Capital Study January 1, 2024 Analysis of the Market Capital Structure

		(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Ticker	Debt	Debt	Stock	Shares (mil)	Equity	Equity	Total Capital
Company Name	Symbol	(\$ mil)	%	Price	Outstanding	(\$ mil)	%	(\$ mil)
ALLETE, Inc.	ALE	1,799	34.03%	60.59	57.57	3,488	65.97%	5,287
Alliant Energy Corporation	LNT	9,509	41.97%	51.34	256.10	13,148	58.03%	22,657
Ameren Corporation	AEE	16,018	44.77%	75.15	262.94	19,760	55.23%	35,778
American Electric Power Company, Inc.	AEP	40,483	48.74%	80.92	526.18	42,579	51.26%	83,062
CenterPoint Energy, Inc.	CNP	18,431	50.33%	28.80	631.59	18,190	49.67%	36,621
CMS Energy Corporation	CMS	15,550	47.68%	57.96	294.44	17,066	52.32%	32,616
Entergy Corporation	ETR	26,246	54.83%	101.40	213.23	21,622	45.17%	47,868
Evergy, Inc.	EVRG	10,187	46.14%	51.76	229.72	11,890	53.86%	22,077
Fortis, Inc.	FTS.TO	29,703	52.74%	54.74	486.30	26,620	47.26%	56,323
MGE Energy, Inc.	MGEE	724	21.55%	72.90	36.16	2,636	78.45%	3,360
OGE Energy Corporation	OGE	4,840	40.58%	35.37	200.33	7,086	59.42%	11,926
Otter Tail Corporation	OTTR	906	21.18%	80.83	41.71	3,371	78.82%	4,277
WEC Energy Group, Inc.	WEC	18,798	41.54%	83.85	315.56	26,460	58.46%	45,258
			10 0404					
Mean:		14,861	42.01%			16,455	57.99%	31,316
Median:		15,550	44.77%			17,066	55.23%	32,616
Market Capital Structure Estimate:		Debt:	45.00%			Equity:	55.00%	
Data Source:								
Columns (1) & (4), Value Line Industry Summary &	Index, 03-08-20)24						
Column (2) = Column (1) / Column (7)								
Column (3), Yahoo Finance, 12-29-2023								
Column (5) = Column (3) * Column (4) Column (7) = Column (1) + Column (5)								

Cost of Capital Study January 1, 2024 Capital Asset Pricing Model (CAPM)

CAPM ==> $K_e = R_f + (\beta * ERP)$

Electric Industry (SIC 4911)	
Risk-Free Rate	4.14%
Beta (β)	0.90
Equity Risk Premium (ERP): (R _m - R _f)*	5.50%
Adjusted Equity Risk Premium: (β * ERP)	4.95%
Cost of Equity Capital - CAPM	9.09%
U.S. Department of the Treasury, Daily Treasury Yield Curve Rates, Selected Yields U.S. Treasury Securities:	
U.S. Treasury Securities:	
2023 December - 30 Day	4.14%
2023 November - 60 Day	4.40%
2023 October - 90 Day	4.58%
Risk-Free Rate of Return R _f , 30-year Treasury Rate. 2023 December - 30 Day Average.	4.14%
* The equity risk premium for U.S. common stock was based on STC staff review of articles, studies, and surveys.	

Cost of Capital Study January 1, 2024 Beta (β) Analysis

Electric Industry (SIC 4911)			
Company Name	Ticker Symbol		Beta "β"
ALLETE, Inc.	ALE		0.95
Alliant Energy Corporation	LNT		0.90
Ameren Corporation	AEE		0.90
American Electric Power Co	AEP		0.80
CenterPoint Energy, Inc.	CNP		1.15
CMS Energy Corporation	CMS		0.85
Entergy Corporation	ETR		0.95
Evergy, Inc.	EVRG		0.95
Fortis, Inc.	FTS.TO		0.70
MGE Energy, Inc.	MGEE		0.80
OGE Energy Corporation	OGE		1.05
Otter Tail Corporation	OTTR		0.95
WEC Energy Group, Inc.	WEC		0.85
		Mean:	0.91
		Median:	0.90
	Bet	a (β) Estimate:	0.90
<u>Data Source:</u> Value Line Industry Summary & Ir	ndex, 03-08-2024		

Cost of Capital Study January 1, 2024 Dividend Growth Model (DGM or DCF)

where

DGM or DCF Model ==> K_e =

D₁ ----- + g P₀

Ke = Cost of Equity D_{1 =} Expected Dividends

 $P_{0=}$ Current Price

g = Sustainable Growth

Electric Industry (SIC 4911)												
		(1)	(2)		(3)	(4)	(5)	(6)				
6	Ticker	Stock Price	Expected Dividend	Dividend Yield	Dividend Growth	Earnings Growth				(Dividends)	(Earnings)	g=(b * ROE)
Company Name	Symbol	P ₀	D ₁	(D ₁ / P ₀)	g	g	b	ROE	g=(b * ROE)	K _e	K _e	K _e
ALLETE, Inc.	ALE	60.59	2.82	4.65%	3.50%	6.00%	30.00%	8.80%	2.64%	8.15%	10.65%	7.29%
Alliant Energy Corporation	LNT	51.34	1.92	3.74%	6.00%	6.50%	35.00%	10.40%	3.64%	9.74%	10.24%	7.38%
Ameren Corporation	AEE	75.15	2.68	3.57%	6.50%	6.50%	43.00%	11.00%	4.73%	10.07%	10.07%	8.30%
American Electric Power Co	AEP	80.92	3.60	4.45%	5.50%	6.50%	37.00%	10.00%	3.70%	9.95%	10.95%	8.15%
CenterPoint Energy, Inc.	CNP	28.80	0.83	2.88%	3.00%	6.00%	42.00%	9.00%	3.78%	5.88%	8.88%	6.66%
CMS Energy Corporation	CMS	57.96	2.06	3.55%	4.00%	5.00%	35.00%	12.00%	4.20%	7.55%	8.55%	7.75%
Entergy Corporation	ETR	101.40	4.56	4.50%	3.50%	0.50%	60.00%	16.00%	9.60%	8.00%	5.00%	14.10%
Evergy, Inc.	EVRG	51.76	2.61	5.04%	7.00%	7.50%	31.00%	9.00%	2.79%	12.04%	12.54%	7.83%
Fortis, Inc.	FTS.TO	54.74	2.38	4.35%	6.00%	5.00%	19.00%	7.00%	1.33%	10.35%	9.35%	5.68%
MGE Energy, Inc.	MGEE	72.90	1.71	2.35%	3.50%	6.00%	49.00%	10.50%	5.15%	5.85%	8.35%	7.50%
OGE Energy Corporation	OGE	35.37	1.69	4.78%	3.00%	6.50%	19.00%	12.00%	2.28%	7.78%	11.28%	7.06%
Otter Tail Corporation	OTTR	80.83	1.87	2.31%	7.00%	4.50%	56.00%	13.50%	7.56%	9.31%	6.81%	9.87%
WEC Energy Group, Inc.	WEC	83.85	3.34	3.98%	7.00%	6.00%	32.00%	12.50%	4.00%	10.98%	9.98%	7.98%
			Mean:	3.86%	5.04%	5.58%	37.54%	10.90%	4.26%	8.90%	9.43%	8.12%
			Median:	3.98%	5.50%	6.00%	35.00%	10.50%	3.78%	9.31%	9.98%	7.75%
								Cost of Equity Capital -	DCF K _e Estimate:	9.25%	10.00%	7.75%
b = (1 - payout ratio) = Retention ROE = Return on Book Equity Data Source: Column (1), Yahoo Finance, 12-29												
Columns (2) - (6), Value Line Indu		ry & Index, 0	3-08-2024									

Cost of Capital Study January 1, 2024 Multiple-Stage Discounted Cash Flow (DCF) Estimated Costs of Common Equity

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Expected Annualized Quarterly	Growth Years	Growth Year	Growth Year	Growth Year	Growth Year	Growth Year	Growth in Perpetuity	Cost of Equity
Company Name	Dividend	1-5	6	7	8	9	10		
ALLETE, Inc.	\$2.82	3.50%	3.55%	3.60%	3.65%	3.70%	3.75%	3.80%	8.54%
Alliant Energy Corporation	\$1.92	6.00%	5.63%	5.26%	4.89%	4.52%	4.15%	3.80%	8.25%
Ameren Corporation	\$2.68	6.50%	6.05%	5.60%	5.15%	4.70%	4.25%	3.80%	8.18%
American Electric Power Comp	\$3.60	5.50%	5.22%	4.94%	4.66%	4.38%	4.10%	3.80%	8.93%
CenterPoint Energy, Inc.	\$0.83	3.00%	3.13%	3.26%	3.39%	3.52%	3.65%	3.80%	6.62%
CMS Energy Corporation	\$2.06	4.00%	3.97%	3.94%	3.91%	3.88%	3.85%	3.80%	7.53%
Entergy Corporation	\$4.56	3.50%	3.55%	3.60%	3.65%	3.70%	3.75%	3.80%	8.38%
Evergy, Inc.	\$2.61	7.00%	6.47%	5.94%	5.41%	4.88%	4.35%	3.80%	10.13%
Fortis, Inc.	\$2.38	6.00%	5.63%	5.26%	4.89%	4.52%	4.15%	3.80%	8.96%
MGE Energy, Inc.	\$1.71	3.50%	3.55%	3.60%	3.65%	3.70%	3.75%	3.80%	6.16%
OGE Energy Corporation	\$1.69	3.00%	3.13%	3.26%	3.39%	3.52%	3.65%	3.80%	8.52%
Otter Tail Corporation	\$1.87	7.00%	6.47%	5.94%	5.41%	4.88%	4.35%	3.80%	6.75%
WEC Energy Group, Inc.	\$3.34	7.00%	6.47%	5.94%	5.41%	4.88%	4.35%	3.80%	8.83%
								Average:	8.14%
								Median:	8.38%
					Cost o	of Equity Ca	oital - DCF	Ke Estimate:	8.50%

Data Source:

Column (1) = Value Line

Column (2) = Value Line average estimated growth rates.

Columns (3) - (7) = Linear reduction of short-term growth rate projections to sustainable level.

Column (8) = Long Term Projected GDP Growth Rate Projections from U.S. Federal Reserve.

Cost of Capital Study January 1, 2024 Support for Market Multiples

Electric Industry (SIC 4911)				
		(1)	(2)	
	Ticker	Stock		P/E
Company Name	Symbol	Price	Earnings	Multiple
ALLETE, Inc.	ALE	60.59	4.30	14.09
Alliant Energy Corporation	LNT	51.34	2.78	18.47
Ameren Corporation	AEE	75.15	4.37	17.20
American Electric Power Company, Inc.	AEP	80.92	5.24	15.44
CenterPoint Energy, Inc.	CNP	28.80	1.37	21.02
CMS Energy Corporation	CMS	57.96	3.01	19.26
Entergy Corporation	ETR	101.40	11.10	9.14
Evergy, Inc.	EVRG	51.76	3.60	14.38
Fortis, Inc.	FTS.TO	54.74	3.10	17.66
MGE Energy, Inc.	MGEE	72.90	3.25	22.43
OGE Energy Corporation	OGE	35.37	2.07	17.09
Otter Tail Corporation	OTTR	80.83	7.00	11.55
WEC Energy Group, Inc.	WEC	83.85	4.63	18.11
			Mean	16.60
			Median	17.20
		Р	/E Estimate	17.25
			Equity Rate	5.80%
Data Source:				
Column (1) Yahoo Finance, 12-29-2023				
Coulmn (2) Value Line Industry Summay & Index, 0	3-08-2024			

State Tax Commission of Missouri - 2024 Draft Cost of Capital Study

Cost of Capital Study

January 1, 2024 Direct Debt Rate Calculation

Electric Industry (SIC 4911)	
Direct Capitalization Debt Rate	
Interest Expense (\$ mil)	6,605
Total Value of LT Debt (TVLTD) (\$ mil)	174,454
Current Yield = Interest Expense/TVLTD	3.79%
Data Source:	
Value Line Investment Survey, 03-08-2024	



Cost of Capital Study January 1, 2024 Staff Recommendation

					Referer
Risk Adjusted Models	CAPM			10.47%	Page
	C/ T/T			10.4776	
Dividend Growth Models					Page
	DGM or DCF Mod	el (Dividend Growth)		11.25%	Page
		el (Earnings Growth)		17.00%	Page
		el (b * ROE = Growth)	15.00%	Page
	Multi Stage DCF			9.60%	
Esimated Cost of Equity Capital				13.00%	
					D
					Page
Estimated Cost of Debt Capital				6.11%	Page
Estimated Cost of Debt Capital	Cost of Capital S	ummary		6.11%	Page
Estimated Cost of Debt Capital	Cost of Capital S	ummary	Before-Tax	6.11%	Page
Estimated Cost of Debt Capital	Market	ummary	Weighted	6.11%	Page
i	Market Capital		Weighted Average	6.11%	Page
Estimated Cost of Debt Capital	Market	ummary Cost of Capital	Weighted	6.11%	Page
i	Market Capital		Weighted Average	6.11%	Page
Capital Component	Market Capital Structure	Cost of Capital	Weighted Average Cost of Capital	6.11%	Page
Capital Component	Market Capital Structure 35.00%	Cost of Capital 6.11%	Weighted Average Cost of Capital 2.14%	6.11%	Page

COC Page 1 Summary Yield



STATE TAX COMMISSION OF MISSOURI P.O. BOX 146 JEFFERSON CITY, MO 65102-0146 P: 573.751.2414 E: OriginalAssessment@stc.mo.gov

Cost of Capital Study January 1, 2024

Staff Recommendation

Fluid/N	atural Gas Pipeline Industries (SIC 461	2/4922)				
		Dir	ect Rate			Reference
Equity:						
	Estimated Cost of Equity Capital				9.52%	Page 9
Debt:						
	Estimated Cost of Debt Capital				4.87%	Page 10
		Cost of Cap	ital Summar	'Y		
	Capital Component	Market Capital Structure	Cost of Capital	Before-Tax Weighted Average Cost of Capital		
	Debt	35.00%	4.87%	1.70%		
	Equity	65.00%	9.52%	6.19%		
	Total	100.00%	=	7.89%		
			Rounded	8.00%		

COC Page 2 Summary Direct

Cost of Capital Study January 1, 2024 Analysis of Debt Capital

3.76

3.24

Fluid/Natural Gas Pipeline Ind	ustries	(SIC 4612/492	22)					Ratings		
				Rati	ů.					
Company		Ticker		Moody's	S&P					
Cheniere Energy PTRS	_	CQP		Ba1	BBB	Dispe	rsions & Ave	rages Numb	er of Com	panies
Chevron Corp.	_	CVX		Aa2	AA-					
Devon Energy	_	DVN		Baa2	BBB					
Enbride, Inc.		ENB.TO		Baa1	BBB+	Agency			T	
Enterprise Products	_	EPD		A3	BBB+	S&P				
EOG Resources		EOG		A3	A-	AAA	1			
Exxon Mobil Corp.	_	XOM		Aa2	AA-	AA	2	2	4	
Hess Corp.		HES		Baa3	BBB-	A	3	1	3	
Hess Midstream	_	HESM		NPS	BB+	BBB	4	13	52	
Kinder Morgan, Inc.		KMI		Baa2	BBB	BB	5	1	5	
Marathon Petroleum		MPC		Baa2	BBB	В	6			
National Fuel Gas		NFG		Baa3	BBB-	CCC	7			
Oneok, Inc		OKE		Baa2	BBB	С	9			
Ovintiv		OVV		Baa3	BBB-	D	10			
Phillips 66		PSX		A3	BBB+	Total		17	64	
Valero Energy		VLO		Baa2	BBB					
Western Midstream		WES		Baa3	BBB-					
Williams Co, Inc.		WMB		Baa2	BBB					
		Ave	rage Rating	Baa	BBB	Average R	ating:			3.7
NR = Not Rated					Agency					
RW = Rating Withdrawn						Moody's				
						Aaa	1			
Mergent Bond Record, Januar	y 2023					Aa	2	2	2	
Corporate		Aaa	Aa	А	Baa	А	3	3	9	
October		5.61%	5.97%	6.18%	6.63%	Baa	4	11	44	
November		5.61%	5.57%	5.78%	6.19%	Ва	5	1		
December		4.74%	5.05%	5.25%	5.64%	В	6			
Average		5.32%	5.53%	5.74%	6.15%	Caa	7			
						Ca	8			
Public Utilities		Aaa	Aa	A	Baa	С	9			
October		-	6.19%	6.34%	6.61%	Total		17	55	
November		-	5.82%	5.96%	6.20%	Average R	ating:			3.2
December		-	5.27%	5.42%	5.68%					
Average		-	5.76%	5.91%	6.16%					
Industrials		Aaa	Aa	А	Baa					
October		5.61%	5.76%	6.02%	6.64%					
November		5.20%	5.32%	5.59%	6.18%					
December		4.74%	4.82%	5.07%	5.60%					
Average		5.18%	5.30%	5.56%	6.14%					
Debt Yield Rate Estimate					6.11%	1				
Data Source: https://www.moodys.com https://standardandpoors.com Mergent Bond Record, January 2024										

¹ - Public Utilites Debt. Debt Cost lies between 'A' (5.91%) and 'Baa' (6.16%) Ratings. 6.16% - 5.91% = 0.25%. 3.24 (average rating)/4 (next whole rating) = .81. 0.25%*.81 =

COC Page 3 Debt Analysis

Cost of Capital Study

January 1, 2024

Analysis of the Market Capital Structure

		(1)	(2)	(3)	(4)	(5)	(6)	(7)
Company Name	Stock Symbol	Debt (\$ mil)	Debt %	Stock Price	Shares (mil) Outstanding	Equity (\$ mil)	Equity %	Total Capital (\$ mil)
Cheniere Energy PTRS	CQP	15,949	37.59%	54.71	484.03	26,481	62.41%	42,430
Chevron Corp.	CVX	20,559	6.88%	147.46	1,887.75	278,368	93.12%	298,927
Devon Energy	DVN	6,162	17.64%	44.91	640.70	28,774	82.36%	34,936
Enbride, Inc.	ENB.TO	81,200	44.53%	47.58	2,125.58	101,135	55.47%	182,335
Enterprise Products	EPD	28,916	33.59%	26.32	2,171.88	57,164	66.41%	86,080
EOG Resources	EOG	3,806	5.12%	121.07	583.15	70,602	94.88%	74,408
Exxon Mobil Corp.	XOM	41,573	9.43%	100.78	3,962.92	399,383	90.57%	440,956
Hess Corp.	HES	9,303	17.60%	141.85	307.15	43,569	82.40%	52,872
Hess Midstream	HESM	3,148	59.43%	31.43	68.36	2,149	40.57%	5,297
Kinder Morgan, Inc.	KMI	31,000	44.20%	17.61	2,222.77	39,143	55.80%	70,143
Marathon Petroleum	MPC	27,282	32.59%	148.63	379.69	56,433	67.41%	83,715
National Fuel Gas	NFG	2,686	36.54%	50.63	92.13	4,665	63.46%	7,351
Oneok, Inc	OKE	21,950	35.34%	68.94	582.55	40,161	64.66%	62,111
Ovintiv	OVV	6,163	34.36%	43.14	272.90	11,773	65.64%	17,936
Phillips 66	PSX	19,444	25.35%	130.17	439.95	57,268	74.65%	76,712
Valero Energy	VLO	11,441	20.79%	128.01	340.45	43,581	79.21%	55,022
Western Midstream	WES	7,262	40.34%	28.30	379.52	10,740	59.66%	18,002
Williams Co, Inc.	WMB	2,571	5.66%	35.23	1,216.49	42,857	94.34%	45,428
Mean:		18,912	28.17%			73,014	71.83%	91,926
Median:		13,695	33.09%			43,213	66.91%	58,567
Market Capital Structure Estimate:		Debt:	35.00%			Equity:	65.00%	

Data Source:

Columns (1) & (4), Value Line Industry Summary & Index, 11-24-2023

Column (2) = Column (1) / Column (7)

Column (3), Yahoo Finance, 12-29-2023

Column (5) = Column (3) * Column (4)

Column (7) = Column (1) + Column (5)

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Cost of Capital Study January 1, 2024 Capital Asset Pricing Model (CAPM)

CAPM ==> $K_e = R_f + \beta$ (ERP)

Fluid/Natural Gas Pipeline Industries (SIC 4612/4922)	
Risk-Free Rate	4.14%
Beta (β)	1.15
Equity Risk Premium (ERP): (R _m - R _f)*	5.50%
Adjusted Equity Risk Premium: (β * ERP)	6.33%
Cost of Equity Capital - CAPM	10.47%
U.S. Department of the Treasury, Daily Treasury Yield Curve Rates, Selected Yields U.S. Treasury Securities:	
2023 December - 30 Day	4.14%
2023 November - 60 Day	4.40%
2023 October - 90 Day	4.58%
Risk-Free Rate of Return R _f , 30-year Treasury Rate. 2023 December - 30 Day Average.	4.14%
* The equity risk premium for U.S. common stock was based on STC staff review of articles, studies, and surveys.	

Cost of Capital Study January 1, 2024 Beta (β) Analysis

Fluid/Natural Gas Pipeline Indu	ustries (SIC 4	4612/4922)
Company Name	Stock Symbol		Beta "β"
Cheniere Energy PTRS	CQP		0.95
Chevron Corp.	CVX		1.15
Devon Energy	DVN		1.50
Enbride, Inc.	ENB.TO		0.85
Enterprise Products		1.00	
EOG Resources	EOG		1.20
Exxon Mobil Corp.	XOM		1.10
Hess Corp.	HES		1.30
Hess Midstream	HESM		1.05
Kinder Morgan, Inc.	KMI		1.10
Marathon Petroleum	MPC		1.55
National Fuel Gas	NFG		0.85
Oneok, Inc	OKE		1.50
Ovintiv	OVV		1.55
Phillips 66	PSX		1.25
Valero Energy	VLO		1.45
Western Midstream	WES		1.35
Williams Co, Inc.	WMB		1.10
	1.21		
	1.18		
	1.15		
Data Source: Value Line Industry Summary & Index	, 11-24-2023		

Cost of Capital Study January 1, 2024 Dividend Growth Model (DGM or DCF)

DGM or DCF Model ==> K_e =

D₁ -----P₀

+ g

Cost of Equity Expected Dividends

P₀ = Current Price

where K_e =

D₁ =

g = Sustainable Growth

Fluid/Natural Gas Pipeline Industries (SIC 4612/4922)													
		(1)	(2)		(3)	(4)		(5)	(6)				
	Stock	Stock Price	Expected Dividend	Dividend Yield	Dividend Growth	Earnings Growth				(1 * 205)	(Dividends)	(Earnings)	g=(b * ROE)
Company Name	Symbol	Po	D ₁	(D ₁ / P ₀)	g	g	Ц	b	ROE	g=(b * ROE)	K _e	К _е	K _e
Cheniere Energy PTRS	CQP	54.71	3.28	6.00%	5.00%	11.50%	Ш	54.00%	NMF	NMF	11.00%	17.50%	NMF
Chevron Corp.	CVX	147.46	6.52	4.42%	6.50%	16.50%		55.00%	15.60%	8.58%	10.92%	20.92%	13.00%
Devon Energy	DVN	44.91	0.88	1.96%	11.50%	9.50%	Ш	86.00%	29.00%	24.94%	13.46%	11.46%	26.90%
Enbride, Inc.	ENB.TO	47.58	3.65	7.67%	2.50%	5.00%		NMF	8.50%	NMF	10.17%	12.67%	NMF
Enterprise Products	EPD	26.32	2.12	8.05%	9.00%	7.00%		21.00%	18.00%	3.78%	17.05%	15.05%	11.83%
EOG Resources	EOG	121.07	3.72	3.07%	14.00%	15.00%		72.00%	24.00%	17.28%	17.07%	18.07%	20.35%
Exxon Mobil Corp.	XOM	100.78	3.80	3.77%	2.00%	7.00%		59.00%	17.00%	10.03%	5.77%	10.77%	13.80%
Hess Corp.	HES	141.85	1.75	1.23%	8.50%	19.50%		65.00%	17.50%	11.38%	9.73%	20.73%	12.61%
Hess Midstream	HESM	31.43	2.70	8.59%	9.00%	11.50%		-13.00%	37.00%	-4.81%	17.59%	20.09%	3.78%
Kinder Morgan, Inc.	KMI	17.61	1.15	6.53%	3.50%	15.00%		-7.00%	7.50%	-0.53%	10.03%	21.53%	6.00%
Marathon Petroleum	MPC	148.63	3.35	2.25%	6.50%	14.50%		87.00%	31.00%	26.97%	8.75%	16.75%	29.22%
National Fuel Gas	NFG	50.63	2.00	3.95%	3.00%	5.50%		63.00%	16.10%	10.14%	6.95%	9.45%	14.09%
Oneok, Inc	OKE	68.94	3.96	5.74%	3.50%	13.50%	П	8.00%	15.50%	1.24%	9.24%	19.24%	6.98%
Ovintiv	OVV	43.14	1.25	2.90%	17.00%	15.00%	П	82.00%	17.50%	14.35%	19.90%	17.90%	17.25%
Phillips 66	PSX	130.17	4.40	3.38%	5.50%	17.50%	П	73.00%	23.00%	16.79%	8.88%	20.88%	20.17%
Valero Energy	VLO	128.01	4.08	3.19%	2.00%	9.50%	П	84.00%	33.50%	28.14%	5.19%	12.69%	31.33%
Western Midstream	WES	28.30	2.35	8.30%	11.50%	7.50%		19.00%	35.50%	6.75%	19.80%	15.80%	15.05%
Williams Co, Inc.	WMB	35.23	1.90	5.39%	3.50%	10.00%		6.00%	18.90%	1.13%	8.89%	15.39%	6.52%
	·	·	Mean:	4.80%	6.89%	11.69%	4	47.88%	21.48%	11.01%	11.69%	16.49%	15.56%
			Median:	4.19%	6.00%	11.50%	5	59.00%	18.00%	10.09%	10.10%	17.13%	13.95%
							(Cost of Equ	ity Capital - I	DCF K _e Estimate:	11.25%	17.00%	15.50%
Notes: b = (1 - payout ratio) = Retention Ra ROE = Return on Book Equity Not Meaningful (NMF) Data Source: Column (1), Yahoo Finance, 12-29-2													

Columns (2) - (6), Value Line Industry Summary & Index, 11-24-2023

Cost of Capital Study January 1, 2024 Multiple-Stage Discounted Cash Flow (DCF) Estimated Costs of Common Equity

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Expected Annualized	Growth	Growth	Growth	Growth	Growth	Growth	Growth	Cost
	Quarterly	Years	Year	Year	Year	Year	Year	in Perpetuity	of Equity
Company Name	Dividend	1-5	6	7	8	9	10		
Cheniere Energy PTRS	3.28	5.00%	4.80%	4.60%	4.40%	4.20%	4.00%	3.80%	10.47%
Chevron Corp.	6.52	6.50%	6.05%	5.60%	5.15%	4.70%	4.25%	3.80%	9.21%
Devon Energy	0.88	11.50%	10.22%	8.94%	7.66%	6.38%	5.93%	3.80%	7.15%
Enbride, Inc.	3.65	2.50%	2.72%	2.94%	3.16%	3.38%	3.60%	3.80%	11.18%
Enterprise Products	2.12	9.00%	8.13%	7.26%	6.39%	5.52%	4.65%	3.80%	14.83%
EOG Resources	3.72	14.00%	12.30%	10.60%	8.90%	7.20%	5.50%	3.80%	9.65%
Exxon Mobil Corp.	3.80	2.00%	2.30%	2.60%	2.90%	3.20%	3.50%	3.80%	7.28%
Hess Corp.	1.75	8.50%	7.72%	6.94%	6.16%	5.38%	4.60%	3.80%	5.50%
Hess Midstream	2.70	9.00%	8.13%	7.26%	6.39%	5.52%	4.65%	3.80%	15.45%
Kinder Morgan, Inc.	1.15	3.50%	3.55%	3.60%	3.65%	3.70%	3.75%	3.80%	10.43%
Marathon Petroleum	3.35	6.50%	6.05%	5.60%	5.15%	4.70%	4.25%	3.80%	6.57%
National Fuel Gas	2.00	3.00%	3.13%	3.26%	3.39%	3.52%	3.65%	3.80%	7.70%
Oneok, Inc	3.96	3.50%	3.55%	3.60%	3.65%	3.70%	3.75%	3.80%	9.65%
Ovintiv	1.25	17.00%	14.80%	12.60%	10.40%	8.20%	6.00%	3.80%	10.30%
Phillips 66	4.40	5.50%	5.22%	4.94%	4.66%	4.38%	4.10%	3.80%	7.71%
Valero Energy	4.08	2.00%	2.30%	2.60%	2.90%	3.20%	3.50%	3.80%	6.73%
Western Midstream	2.35	11.50%	10.22%	8.94%	7.66%	6.38%	5.10%	3.80%	16.52%
Williams Co, Inc.	1.90	3.50%	3.55%	3.60%	3.65%	3.70%	3.75%	3.80%	9.29%
								Average:	9.54%
								Median:	9.65%
					Cost of E	quity Cap	ital - DCF	Ke Estimate:	9.60%
Data Source: Column (1) = Value Line Column (2) = Value Line average estimated growth rates.									
Columns (3) - (7) = Linear reduction of	short-term gro	wth rate pr	ojections to s	ustainable l	evel.				
Column (8) - Long Term Projected CD	D Growth Pato	and DCE Infl	ation Drainati	one from U	C. Fodoral D	00000			

Column (8) = Long Term Projected GDP Growth Rate and PCE Inflation Projections from U.S. Federal Reserve.

Cost of Capital Study

January 1, 2024

Support for Market Multiples

		(1)	(2)						
		Stock		P/E					
Company Name	Ticker	Price	Earnings	Multiple					
Cheniere Energy PTRS	CQP	54.71	6.80	8.0					
Chevron Corp.	CVX	147.46	13.34	11.0					
Devon Energy	DVN	44.91	5.70	7.8					
Enbride, Inc.	ENB.TO	47.58	2.49	19.1					
Enterprise Products	EPD	26.32	2.52	10.4					
EOG Resources	EOG	121.07	11.90	10.1					
Exxon Mobil Corp.	XOM	100.78	8.89	11.3					
Hess Corp.	HES	141.85	5.05	28.0					
Hess Midstream	HESM	31.43	2.09	15.0					
Kinder Morgan, Inc.	KMI	17.61	1.06	16.6					
Marathon Petroleum	MPC	148.63	23.53	6.3					
National Fuel Gas	NFG	50.63	5.17	9.7					
Oneok, Inc	OKE	68.94	4.75	14.5					
Ovintiv	OVV	43.14	6.40	6.7					
Phillips 66	PSX	130.17	15.48	8.4					
Valero Energy	VLO	128.01	24.92	5.1					
Western Midstream	WES	28.30	2.65	10.6					
Williams Co, Inc.	WMB	35.23	1.91	18.4					
			Mean:	12.1					
			Median:	10.5					
P/E Estimate:									
			Equity Rate:	9.52					
Data Source:									

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January 1, 2024 Direct Debt Rate Calculation

Fluid/Natural Gas Pipeline Industries (SIC 4612/4922)								
Direct Capitalization Debt Rate								
Interest Expense (\$ mil)	\$	15,511						
Total Value of Debt (TVD) (\$ mil)	\$	318,617						
Current Yield = Interest Expense/TVD		4.87%						
<u>Data Source:</u> Value Line Investment Survey, 11-24-2023								



Cost of Capital Study January 1, 2024

Staff Recommendation

Railroad						
quity:						Reference
	Risk Adjusted Models					
		CAPM			9.92%	Page 5
	Dividend Growth Models	DGM or DCF Mode	el (Dividend Growth)		10.50%	Page 7
			el (Earnings Growth)		10.00%	Page 7
			el (b * ROE = Growth)	16.00%	Page 7
		Multi Stage DCF	`	,	7.00%	Page 8
	Esimated Cost of Equity Capital				11.75%	
ebt:						
ebt:	Estimated Cost of Debt Capital				6 12%	Page 3
ebt:	Estimated Cost of Debt Capital				6.12%	Page 3
Debt:	Estimated Cost of Debt Capital	Cost of Capital	Summary		6.12%	Page 3
Debt:	Estimated Cost of Debt Capital	Cost of Capital	Summary	Before-Tax	6.12%	Page 3
Debt:	Estimated Cost of Debt Capital	Cost of Capital	Summary	Before-Tax Weighted	6.12%	Page 3
ebt:		Market Capital	-	Weighted Average	6.12%	Page 3
ebt:	Estimated Cost of Debt Capital	Market	Summary Cost of Capital	Weighted	6.12%	Page 3
ebt:		Market Capital	-	Weighted Average	6.12%	Page 3
ebt:	Capital Component	Market Capital Structure	Cost of Capital	Weighted Average Cost of Capital	6.12%	Page 3
ebt:	Capital Component	Market Capital Structure 20.00%	Cost of Capital	Weighted Average Cost of Capital 1.22%	6.12%	Page 3
ebt:	Capital Component Debt Equity	Market Capital Structure 20.00% 80.00%	Cost of Capital	Weighted Average Cost of Capital 1.22% 9.40%	6.12%	Page 3

COC Page 1 Summary Yield



Cost of Capital Study January 1, 2024

Staff Recommendation

Railroad	l Class I Industry (SIC 4011)								
		Direc	t Rate			Reference			
Equity:									
	Estimated Cost of Equity Capital				4.40%	Page 9			
Debt:									
	Estimated Cost of Debt Capital				2.75%	Page 10			
		Capital 2.75% F							
	Capital Component	Market Capital Structure	Cost of Capital	Before-Tax Weighted Average Cost of Capital					
	Debt	20.00%	2.75%	0.55%					
	Equity	80.00%	4.40%	3.52%					
	Total	100.00%	=	4.07%					
			Rounded	4.00%					

COC Page 2 Summary Direct

Cost of Capital Study January 1, 2024 Analysis of Debt Capital

Railroad Class I Industry (SIC 4011)							Ratings		
			Ratir	ngs					
Company	Ticker		Moody's	S&P	Dis	persions & A	verages Numbe	er of Compa	anies
Canadian National Railway	CNI		A2	A-					
Canadian Pacific Kansas City	СР		Baa2	BBB+	Agency				
CSX Corp.	CSX		A3	BBB+	S&P				
Norfolk Southern Corp.	NSC		Baa1	BBB+	AAA	1			
Union Pacific Corp.	UNP		A3	A-	AA	2			
	Avera	ge Rating	А	BBB	A	3	2	6	
NR = Not Rated					BBB	4	3	12	
RW = Rating Withdrawn					BB	5			
					В	6			
Mergent Bond Record, January 202	23				CCC	7			
Corporate	Aaa	Aa	А	Baa	С	9			
October	5.61%	5.97%	6.18%	6.63%	D	10			
November	5.61%	5.57%	5.78%	6.19%	Total		5	18	
December	4.74%	5.05%	5.25%	5.64%	Average	Rating:		· · · ·	3.6
Average	5.32%	5.53%	5.74%	6.15%	Agency				
					Moody's				
Public Utilities	Aaa	Aa	А	Baa	Aaa	1			
October	-	6.19%	6.34%	6.61%	Aa	2			
November	-	5.82%	5.96%	6.20%	A	3	3	9	
December	-	5.27%	5.42%	5.68%	Ваа	4	2	8	
Average		5.76%	5.91%	6.16%	Ва	5			
					В	6			
Industrials	Aaa	Aa	А	Baa	Caa	7			
October	5.61%	5.76%	6.02%	6.64%	Ca	8			
November	5.20%	5.32%	5.59%	6.18%	С	9			
December	4.74%	4.82%	5.07%	5.60%	Total		5	17	
Average	5.18%	5.30%	5.56%	6.14%	Average I	Rating:			3.4
						Rating:		17	3
Debt Yield Rate Estimate				6.12%					
Data Sources: https://www.moodys.com									
https://standardandpoors.com									
Mergent Bond Record, January 202	.4								

Cost of Capital Study

January 1, 2024 Analysis of the Market Capital Structure

Railroad Class I Industry (SIC 4011)								
		(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Stock	Debt	Debt	Stock	Shares (mil)	Equity	Equity	Total Capital
Company Name	Symbol	(\$ mil)	%	Price	Outstanding	(\$ mil)	%	(\$ mil)
Canadian National Railway	CNI	13,536	14.55%	121.23	655.60	79,478	85.45%	93,014
Canadian Pacific Kansas City	СР	17,660	19.91%	76.24	931.79	71,040	80.09%	88,700
CSX Corp.	CSX	18,462	21.58%	33.96	1,976.13	67,109	78.42%	85,571
Norfolk Southern Corp.	NSC	16,179	23.72%	230.07	226.13	52,026	76.28%	68,205
Union Pacific Corp.	UNP	32,877	18.45%	238.41	609.59	145,332	81.55%	178,209
Mean:		19,743	19.64%			82,997.00	80.36%	102,740
Median:		17,660	19.91%			71,040.00	80.09%	88,700
Market Capital Structure Estimate:		Debt:	20.00%			Equity:	80.00%	
Data Source:								
Columns (1) & (4), Value Line Industry Summary & In	dex. 11-17-2023	3						
Column (2) = Column (1) / Column (7)	,	-						
Column (3), Yahoo Finance, 12-29-2023								
Column (5) = Column (3) * Column (4)								
Column (7) = Column (1) + Column (5)								

Cost of Capital Study January 1, 2024 Capital Asset Pricing Model (CAPM)

CAPM ==> $K_e = R_f + \beta$ (ERP)

Railroad Class I Industry (SIC 4011)	
Risk-Free Rate	4.14%
Beta (β)	1.05
Equity Risk Premium (ERP): (R _m - R _f)*	5.50%
Adjusted Equity Risk Premium: (β * ERP)	5.78%
Cost of Equity Capital - CAPM	9.92%
U.S. Department of the Treasury, Daily Treasury Yield Curve Rates, Selected Yields	
U.S. Treasury Securities:	
2023 December - 30 Day	4.14%
2023 November - 60 Day	4.40%
2023 October - 90 Day	4.58%
Risk-Free Rate of Return R _f , 30-year Treasury Rate. 2023 December - 30 Day Average.	4.14%
* The equity risk premium for U.S. common stock was based on STC staff review of articles, studies, and surveys.	

Cost of Capital Study January 1, 2024 Beta (β) Analysis

Stock		Beta
Symbol		"β"
CNI		0.90
СР		1.00
CSX		1.05
NSC		1.05
UNP		1.05
	Mean:	1.01
	Median:	1.05
Beta	(β) Estimate:	1.05
2000		
	Symbol CNI CP CSX NSC UNP	SymbolCNICPCSXNSCUNPMean:

Cost of Capital Study January 1, 2024 Dividend Growth Model (DGM or DCF)

where

DGM or DCF Model ==> K_e =

D₁ ----- + g

 $\mathbf{P}_{\mathbf{0}}$

Ke =Cost of EquityD1 =Expected Dividends

P₀ = Current Price

g = Sustainable Growth

Railroad Class I Industry (SIC 4	011)											
	-	(1)	(2)		(3)	(4)	(5)	(6)				
	Stock	Stock Price	Expected Dividend	Dividend Yield	Dividend Growth	Earnings Growth				(Dividends)	(Earnings)	g=(b * ROE)
Company Name	Symbol	Po	D ₁	(D_1 / P_0)	g	g	b	ROE	g=(b * ROE)	К _е	К _е	К _е
Canadian National Railway	CNI	121.23	2.60	2.14%	9.00%	10.50%	55.00%	21.50%	11.83%	11.14%	12.64%	13.97%
Canadian Pacific Kansas City	СР	76.24	0.68	0.89%	7.00%	6.00%	79.00%	8.50%	6.72%	7.89%	6.89%	7.61%
CSX Corp.	CSX	33.96	0.48	1.41%	9.50%	8.00%	75.00%	25.50%	19.13%	10.91%	9.41%	20.54%
Norfolk Southern Corp.	NSC	230.07	5.60	2.43%	7.00%	8.50%	54.00%	21.00%	11.34%	9.43%	10.93%	13.77%
Union Pacific Corp.	UNP	238.41	6.00	2.52%	8.00%	7.50%	50.00%	44.00%	22.00%	10.52%	10.02%	24.52%
			Mean:	1.88%	8.10%	8.10%	62.60%	24.10%	14.20%	9.98%	9.98%	16.08%
			Median:	2.14%	8.00%	8.00%	55.00%	21.50%	11.83%	10.52%	10.02%	13.97%
							Cos	t of Equity Capital - I	DCF K _e Estimate:	10.50%	10.00%	16.00%
Notes: b = (1 - payout ratio) = Retention Rat ROE = Return on Book Equity Not Meaningful (NMF) <u>Data Source:</u> Column (1), Yahoo Finance, 12-29-2C Columns (2) - (6), Value Line Industry	23	Index. 11-17-	-2023									

Cost of Capital Study

January 1, 2024

Multiple-Stage Discounted Cash Flow (DCF) Estimated Cost of Common Equity

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Annualized Quarterly	Growth Years	Growth Year	Growth Year	Growth Year	Growth Year	Growth Year	Growth in Perpetuity	Cost of Equity
Company Name	Dividend	1-5	6	7	8	9	10		
Canadian National Railway	\$2.60	9.00%	8.13%	7.26%	6.39%	5.52%	4.65%	3.80%	6.90%
Canadian Pacific Railway	\$0.68	7.00%	6.47%	5.94%	5.41%	4.88%	4.35%	3.80%	4.78%
CSX Corp.	\$0.48	9.50%	8.55%	7.60%	6.65%	5.70%	4.75%	3.80%	5.91%
Norfolk Southern Corp.	\$5.60	7.00%	6.47%	5.94%	5.41%	4.88%	4.35%	3.80%	6.90%
Union Pacific Corp.	\$6.00	8.00%	7.30%	6.60%	5.90%	5.20%	4.50%	3.80%	7.22%
								Average:	6.34%
								Median:	6.90%
					Co	st of Equity	y Capital -	DCF Estimates:	7.00%
Data Source:									
Column (1) = Value Line									
Column (2) = Value Line Average Esti	nated Growth Rate	es							

Columns (3) - (7) = Linear Reduction of Short-term Growth Rate Projections to Sustainable Level

Column (8) = Long Term Projected GDP Growth Rate Projections from U.S. Federal Reserve

Cost of Capital Study

January 1, 2024 Support for Market Multiples

Railroad Class I Industry (SIC 401	1)			
	-	(1)	(2)	
		Stock		P/E
Company Name	Ticker	Price	Earnings	Multiple
Canadian National Railway	CNI	121.23	5.30	22.87
Canadian Pacific Kansas City	СР	76.24	2.80	27.23
CSX Corp.	CSX	33.96	1.80	18.87
Norfolk Southern Corp.	NSC	230.07	11.80	19.50
Union Pacific Corp.	UNP	238.41	10.30	23.15
			Mean	22.32
			Median	22.87
		F	P/E Estimate	22.75
			Equity Rate	4.40%
Data Source:				
Column (1) Yahoo Finance, 12-29-2023				
Coulmn (2) Value Line Industry Summay	& Index, 11-	17-2023		

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January 1, 2024 Direct Debt Rate Calculation

Railroad Class I (SIC 4011)	
Direct Capitalization Debt Rate	
Interest Expense (\$ mil)	\$ 2,565
Total Value of Debt (TVD) (\$ mil)	\$ 93,402
Current Yield = Interest Expense/TVD	2.75%
Data Source:	
Value Line Investment Survey, 11-17-2023	



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Cost of Capital Study January 1, 2024 Staff Recommendation

ommunications Industry (SIC 4813)					Referenc
у:					Kelerenc
Risk Adjusted Models					
	CAPM			8.82%	Page 5
Dividend Growth Models					
	DGM or DCF Model (D	vividend Growth)		9.70%	Page 7
	DGM or DCF Model (E	•		15.00%	Page 7
	DGM or DCF Model (b Multi Stage DCF	* ROE = Growth)		13.50% 8.00%	Page 7 Page 8
Esimated Cost of Equity Capital				11.75%	
					Page 3
				11.75% 6.12%	Page 3
	Cost of Capital	l Summary			Page 3
	Cost of Capital Market Capital Structure	Summary	Before-Tax Weighted Average Cost of Capital		Page 3
Estimated Cost of Debt Capital	Market Capital		Weighted Average		Page 3
Estimated Cost of Debt Capital	Market Capital Structure	Cost of Capital	Weighted Average Cost of Capital		Page 3
Estimated Cost of Debt Capital	Market Capital Structure 50.00%	Cost of Capital	Weighted Average Cost of Capital 3.06%		Page 3

COC Page 1 Summary Yield



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Cost of Capital Study January 1, 2024 Staff Recommendation

Telecom	munications Industry (SIC 4813)					-
		Direct Rate				Reference
Equity:						
	Estimated Cost of Equity Capital				8.89%	Page 9
Debt:						
	Estimated Cost of Debt Capital				4.66%	Page 10
		Cost of Capital Sur	nmary			
		Market Capital		Before-Tax Weighted		
	Capital Component	Structure	Cost of Capital	Average Cost of Capital		
	Debt	50.00%	4.66%	2.33%		
	Equity	50.00%	8.89%	4.45%		
	Total	100.00%	_	6.78%		
			Rounded	6.75%		

Cost of Capital Study January 1, 2024 Analysis of Debt Capital

				R	Ratings
Company		Ticker		Moody's	S&P
AT&T		Т		Baa2	BBB
Cable One		CABO		Ba3	BB
Comcast Corporation		CMCSA		A3	A-
Deutsche Telekom		DTEGY		Baa1	BBB+
Lumen Technologies		LUMN		Caa2	CC
Shenandoah Telecommunications		SHEN		NPS	AA
Verizon Communications		VZ		Baa1	BBB+
		Ave	erage Rating	Ваа	BBB
NR = Not Rated					
RW = Rating Withdrawn					
Mergent Bond Record, January 2023					
Corporate		Aaa	Aa	А	Baa
October		5.61%	5.97%	6.18%	6.63%
November		5.61%	5.57%	5.78%	6.19%
December		4.74%	5.05%	5.25%	5.64%
Average		5.32%	5.53%	5.74%	6.15%
Public Utilities		Aaa	Aa	А	Baa
October		-	6.19%	6.34%	6.61%
November		-	5.82%	5.96%	6.20%
December		-	5.27%	5.42%	5.68%
Average		-	5.76%	5.91%	6.16%
	_				
Industrials October		Aaa 5.61%	Aa 5.76%	A 6.02%	Baa 6.64%
			5.76%	6.02% 5.59%	6.18%
November December		5.20% 4.74%	5.32% 4.82%	5.07%	5.60%
	_	<u> </u>			6.14%
Average		5.18%	5.30%	5.56%	6.14%
Debt Yield Rate Estimate					6.12%
Data Source:					
https://www.moodys.com					
https://standardandpoors.com					

		Ratings		
Disp	ersions & Av	verages Numb	per of Compa	nies
Agency				
S&P				
AAA	1			
AA	2	1		
A	3	1	3	
BBB	4	3	12	
BB	5	1	5	
В	6			
CC	8	1		
С	9			
D	10			
Total		7	20	
Average Rat	ing:			2.86
Agency				
Moody's				
Aaa	1			
Aa	2			
А	3	1	3	
Ваа	4	3	12	
Ва	5	1	5	
В	6			
Саа	7	1		
Ca	8			
С	9			
Total		6	20	
Average Rat	ing:			3.33

Cost of Capital Study January 1, 2024 Analysis of the Market Capital Structure

Debt (\$ mil) 138,003 3,699 102,503 113,900 19,895	Debt % 53.66% 54.92% 36.97% 48.72%	Stock Price 16.67 541.24 43.42	Shares (mil) Outstanding 7,150 5.61 4,025	Equity (\$ mil) 119,191 3,036 174,766	Equity % 46.34% 45.08%	
138,003 3,699 102,503 113,900	53.66% 54.92% 36.97%	16.67 541.24 43.42	7,150 5.61	119,191 3,036	46.34% 45.08%	257,194
3,699 102,503 113,900	54.92% 36.97%	541.24 43.42	5.61	3,036	45.08%	257,194 6,735
102,503 113,900	36.97%	43.42	• • • • • •			6,735
113,900		1 1	4,025	174 766		
	48.72%	24.00		1/4,/00	63.03%	277,269
19.895		24.09	4,976	119,872	51.28%	233,772
	92.28%	1.65	1,009	1,665	7.72%	21,560
150.20	12.40%	21.22	50	1,061	87.61%	1,211
147,391	48.15%	37.75	4,204	158,701	51.85%	306,092
				-		
75,077	49.59%			82,613	50.42%	157,690
102,503	48.72%			119,191	51.28%	233,772
Debt:	50.00%			Equity:	50.00%	
	L02,503	102,503 48.72%	102,503 48.72%	102,503 48.72%	102,503 48.72% 119,191	102,503 48.72% 119,191 51.28%

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Cost of Capital Study January 1, 2024 Capital Asset Pricing Model (CAPM)

CAPM ==> $K_e = R_f + (\beta * ERP)$

Risk-Free Rate (R _f)	4.14%
Beta (β)	0.85
Equity Risk Premium (ERP): (R _m - R _f)	5.50%
Adjusted Equity Risk Premium: (β * ERP)	4.68%
Cost of Equity Capital - CAPM	8.82%
U.S. Department of the Treasury, Daily Treasury Yield Curve Rates, Selected Yields	
U.S. Treasury Securities:	4.14%
U.S. Department of the Treasury, Daily Treasury Yield Curve Rates, Selected Yields <u>U.S. Treasury Securities:</u> 2023 December - 30 Day 2023 November - 60 Day	4.14%
U.S. Treasury Securities: 2023 December - 30 Day	
<u>U.S. Treasury Securities:</u> 2023 December - 30 Day 2023 November - 60 Day	4.40%

Cost of Capital Study January 1, 2024 Beta (β) Analysis

Telecommunications Industry (SIC 4813)							
	Ticker	Beta					
Company Name	Symbol	"β"					
AT&T	Т	0.80					
Cable One	САВО	1.00					
Comcast Corporation	CMCSA	0.85					
Deutsche Telekom	DTEGY	0.80					
Lumen Technologies	LUMN	1.05					
Shenandoah Telecommunications	SHEN	0.95					
Verizon Communications	VZ	0.65					
	Mean:	0.88					
	Median:	0.85					
	Beta (β) Estimate:	0.85					
Data Source:							
Value Line Industry Summary & Index, 12-08-2023							

Cost of Capital Study January 1, 2024 Dividend Growth Model (DGM or DCF)

DGM or DCF Model ==> K_e =

• + g

 D_1

 $\mathbf{P}_{\mathbf{0}}$

 where

 Ke =
 Cost of Equity

 D1 =
 Expected Dividends

 P0 =
 Current Price

 g =
 Sustainable Growth

Telecommunications Industry (SIC 4813)												
		(1)	(2)		(3)	(4)	(5)	(6)				
	Ticker	Stock Price	Expected Dividend	Dividend Yield	Dividend Growth	EPS Growth				(Dividends)	(Earnings)	g=(b * ROE)
Company Name	Symbol	P ₀	D ₁	(D_1 / P_0)	g	g	b	ROE	g=(b * ROE)	K _e	K _e	K _e
AT&T	Т	16.67	1.11	6.66%	-6.50%	1.50%	58.00%	16.50%	9.57%	NMF	8.16%	16.23%
Cable One	CABO	541.24	12.00	2.22%	4.00%	1.50%	70.00%	11.50%	8.05%	6.22%	3.72%	10.27%
Comcast Corporation	CMCSA	43.42	1.23	2.83%	8.50%	9.00%	70.00%	19.00%	13.30%	11.33%	11.83%	16.13%
Deutsche Telekom	DTEGY	24.09	0.77	3.20%	6.50%	10.00%	50.00%	15.00%	7.50%	9.70%	13.20%	10.70%
Lumen Technologies	LUMN	1.65	NMF	NMF	NMF	-8.50%	NMF	5.00%	NMF	NMF	NMF	NMF
Shenandoah Telecommunications	SHEN	21.22	0.10	0.47%	-1.50%	44.00%	11.00%	1.00%	0.11%	NMF	44.47%	0.58%
Verizon Communications	VZ	37.75	2.70	7.15%	2.50%	1.50%	45.00%	20.00%	9.00%	9.65%	8.65%	16.15%
Mean: 2.10% 2.25% 8.43% 50.67% 12.57% 7.92% 9.23% 15.01% 11.68%							11.68%					
			Median:	3.02%	3.25%	1.50%	54.00%	15.00%	8.53%	9.68%	10.24%	13.42%
							Cost of E	quity Capital -	DCF K, Estimate:	9.70%	15.00%	13.50%
Notes:									-			
b = (1 - payout ratio) = Retention Ratio												
ROE = Return on Book Equity												
Not Meaningful (NMF)												
Data Source:												
Column (1), Yahoo Finance, 12-29-2023 Columns (2) - (6), Value Line Industry Summary & Index, 12-08-2023												
Journal (2) - (0), Value Line muusu y Summary & muex, 12-08-2023												

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Multiple-Stage Discounted Cash Flow (DCF) Estimated Costs of Common Equity

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Expected Annualized	Growth	Cost						
	Quarterly	Years	Year	Year	Year	Year	Year	in Perpetuity	of Equity
Company Name	Dividend	1-5	6	7	8	9	10		
AT&T	1.11	-6.50%	-4.78%	-3.06%	-1.34%	0.38%	2.10%	3.80%	NMF
Cable One	12	4.00%	3.97%	3.94%	3.91%	3.88%	3.85%	3.80%	6.11%
Comcast Corporation	1.23	8.50%	7.72%	6.94%	6.16%	5.38%	4.60%	3.80%	7.72%
Deutsche Telekom	0.77	6.50%	6.05%	5.60%	5.15%	4.70%	4.25%	3.80%	7.69%
Lumen Technologies	NMF	NMF	NMF	NMF	NMF	NMF	NMF	3.80%	NMF
Shenandoah Telecommunications	0.1	-1.50%	-0.62%	0.26%	1.14%	2.02%	2.90%	3.80%	NMF
Verizon Communications	2.70	2.50%	2.72%	2.94%	3.16%	3.38%	3.60%	3.80%	10.66%
								Mean:	8.05%
									7.71%
Cost of Equity Capital - DCF Ke Estima								OCF Ke Estimate:	8.00%
Data Source:									
Column (1) = Value Line									
Column (2) = Value Line average estimated growth rates.									
Columns (3) - (7) = Linear reduction of short-term growth rate projections to sustainable level.									
Column (8) = Long Term Projected GDP Growth Rate Projections from U.S. Federal Reserve.									

Cost of Capital Study January 1, 2024

Market Multiples

		(1)	(2)			
Company Name	Ticker	Stock Price	EPS	P/E Multiple		
AT&T	Т	16.67	2.45	6.80		
Cable One	САВО	541.24	38.20	14.17		
Comcast Corporation	CMCSA	43.42	3.90	11.13		
Deutsche Telekom	DTEGY	24.09	1.55	15.54		
Lumen Technologies	LUMN	1.65	0.45	3.67		
Shenandoah Telecommunications	SHEN	21.22	0.10	212.20		
Verizon Communications	VZ	37.75	4.80	7.86		
			Mean:	38.77		
Median:						
P/E Estimate:						
		Equit	ty Rate:	8.89%		

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Direct Debt Rate Calculation

Telecommunications Industry (SIC 4813)							
Direct Capitalization Debt Rate							
Interest Expense (\$ mil)	\$	22,557					
Total Value of Debt (TVD) (\$ mil)	\$	483,960					
Current Yield = Interest Expense/TVD		4.66%					
<u>Data Source:</u> Value Line Investment Survey, 12-08-2023							